Town Hall Meeting October 14, 2002

G.S. Bodvarsson, Director Earth Sciences Division

"We must continually strive for improvement in all aspects of our work from EH&S to scientific excellence"



Agenda

- Division Update
- Scientific Talks
 - Mark Conrad
 - Seiji Nakagawa
- General Discussion



Outline

- EH&S
- Our Organization
- The Way We Do Business
- Communication & Professional Development
- Our People
- Discussion



Accomplishments/EH&S

- October 2001
- Accidents-conduct regular inspections
- Ergonomics-identify and correct deficiencies
- Lines of Authority identify "home" and "host" supervisors
- ISM Plan every employee must read and understand

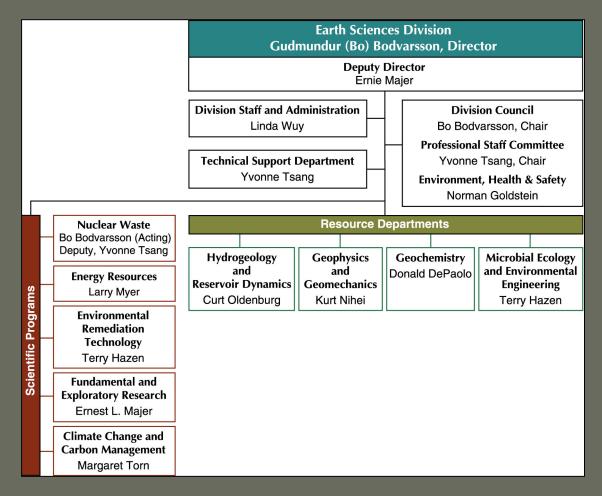
- **October 2002**
- We have decreased occurrences significantly
- We have made a significant number of evaluations
- Have implemented a much clearer approach
- Needs improvement, we are at ~50% NOT GOOD ENOUGH



OUR ORGANIZATION



ESD Organization





Accomplishments/Organization

- October 2001
- Open Deputy Director Position
- Start serious succession planning

Take a fresh look at current structure to see if it still makes sense – or revise it

- **October 2002**
- Ernie Majer new Deputy Director
- Rotational department head appointments of ~3 years.
 New Department Heads:
 - I Curt Oldenburg, HRD
 - I Kurt Nihei, G&G
- We will be addressing this at our annual Division Council off-site later this year



THE WAY WE DO BUSINESS



Accomplishments/Mission

- October 2001
- Develop new major programs in:
 - I Water cycle
 - I Anti-terrorism science
 - I Nanoscience
 - I Vadose zone
 - I YMP-Science and Technology Program
 - I Center for Deep Underground Science
 - I CO₂ Center
 - I Long-term stewardship

- **October 2002**
- **GENOMES TO LIFE FUNDED!**
- In progress
- LDRD was not funded
- Working to become part of the Molecular Foundry
- Working with OCRWM to lead effort
- **\$3M in 2nd round proposals** submitted
- Joe Wang leading Geosciences Research Plan
- Larry Myer leading effort
- No progress



Budget Outlook

- Annual Budget of ~\$30M
- FY03 Carryover ~\$12M
- Additional Funding of \$2M possible for YMP S&T Program

RESEARCH DIVISIONS	FY 2002 PROVISIONAL	FY 2003 PROPOSED	RATE CHANGE
Accelerator and Fusion Research	16.6%	16.6%	-
Advanced Light Source	15.0%	15.5%	0.5%
Chemical Sciences Computing Sciences Research & National Facility Operations	14.5% 17.9%	14.5% 17.9%	
Earth Sciences	17.0%	15.0%	-2.0%
Environmental Energy & Technology Division	17.0%	17.0%	_
Genomics	8.6%	4.8%	-3.8%
Life Sciences	19.6%	19.6%	-
Material Sciences	16.0%	16.0%	-
Nuclear Sciences	13.1%	13.1%	
Physics	15.0%	16.0%	1.0%
Physical Biosciences	19.6%	19.6%	-



PRD/P2R — Summary

PRD's

- I Supervisors complete PRDs for S&E's on June 20, 2002
- I Division Director and HR
 Review all PRDs in late July
- I Division Director meets with Dr. Shank in early September to defend all PRD evaluations
- I All PRD reviews and discussions completed in early October
- I Division Director to meet with Dr. Shank on October 14th to discuss salary setting

P2R's

- I Supervisors complete PRDs for Non-S&E's on June 20, 2002
- I Division Director and HR Review all P2Rs in late July
- I All P2R reviews and discussions completed in late September



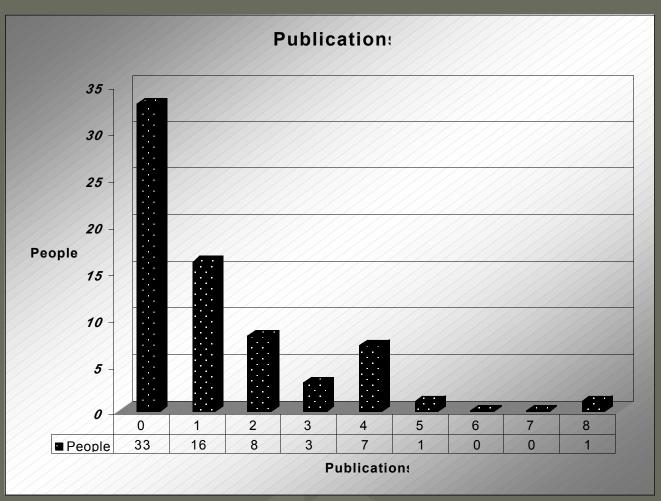
FY02 Staff Evaluations

- S&E's average rating is "Very Good"
- Technical & Administrative Staff rating is "Very Good +"
- Administrative Staff rating is "Very Good+"

Is this evaluation appropriate for a Division that published 82 journal papers this year?



Publications – Output



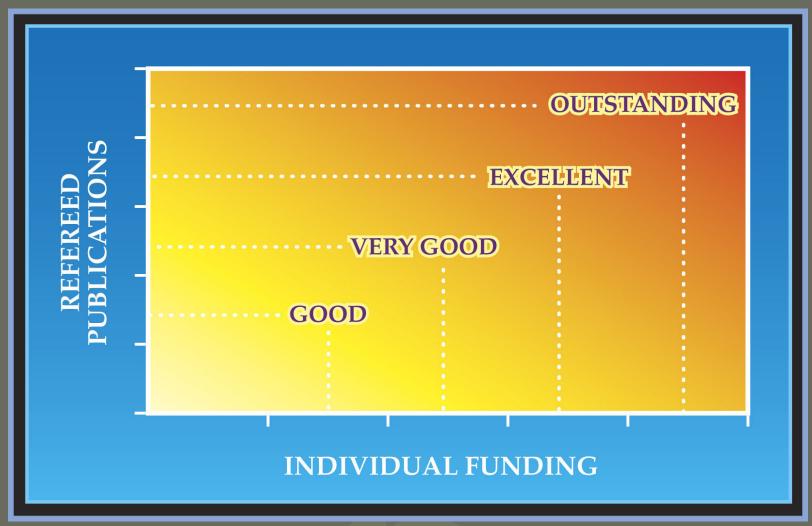


Expectations for Scientists

- Complex issue?
- Different for scientists, staff scientists and senior staff scientists?
- Depends on type of work; laboratory, field work or modeling?
- How about Nuclear Waste scientists with ~30% QA burden?
- We must collectively address this.

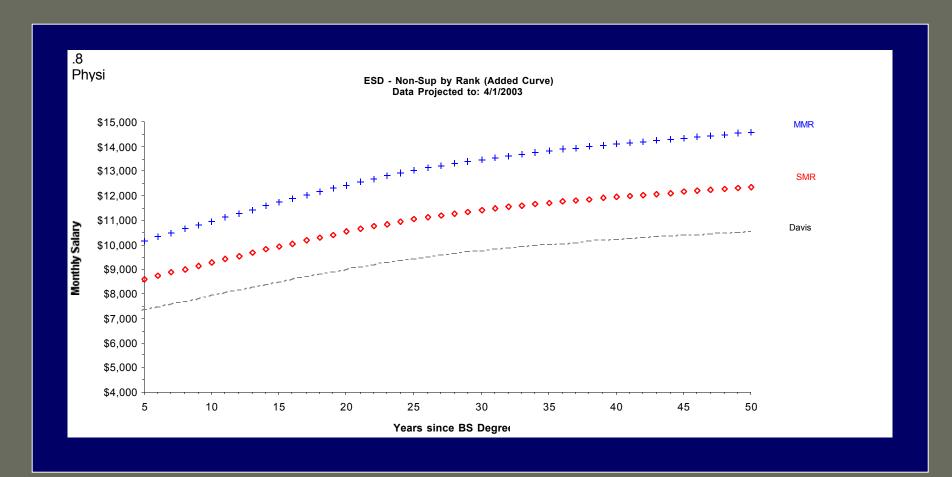


? Reasonable Expectations?



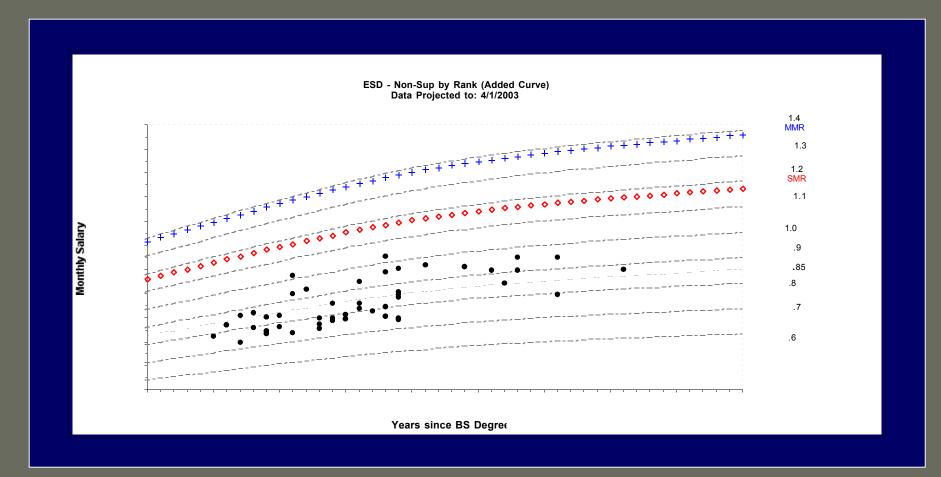


Salary Setting Process





Salary Setting Process (cont.)





Scientific Talks

- Isotopic Studies of Groundwater Transport
 - -Mark Conrad
- Acoustic Resonances in Geological Materials
 - -Seiji Nakagawa



Professional Development & Communication



Accomplishments/Professional Development

- October 2001
- Provide mentoring and training our future leaders
 - I English verbal skills
 - I Proposal writing
 - I Effective communication
 - I Time management
 - I Writing technical papers
- Provide training to create and enhance supervisor skills

- **October 2002**
- On-going, need to formalize some training
- 6 month course completed
- Karsten and Yu-Shu held class
- Ernie and Terry held class
- Still needed
- Karsten and Yu-Shu held class
- Still needed
- The Lab offered a class in 2000 on the "science of scientific writing". We will see if it can be offered again



Accomplishments/Communications

- October 2001
- Periodic Town Hall Meetings
- Circulate minutes from Division Council meetings
- Monthly/weekly department/program meetings
- Attract world class scientists to lecture at LBNL

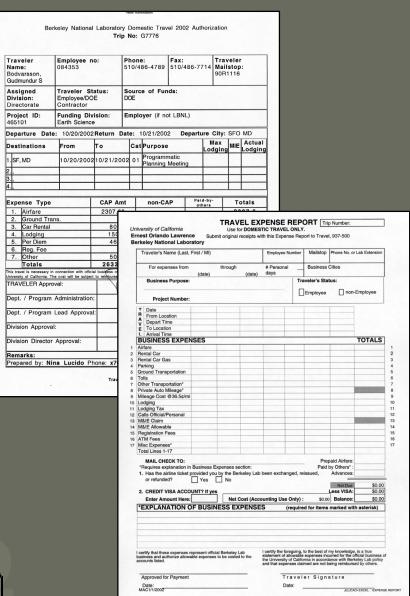
- **October 2002**
- We have had quarterly ones
- Not much interest. Should we do this?
- We have implemented regular, announced meetings
- The Paul A. Witherspoon
 Distinguished Seminar Series
 - I Charles Fairhurst 8/30
 - NEXT Stephen Pacala November 1st

PLEASE PLAN TO ATTEND!



Policies & Procedures/Finance

- BUDGET RESPONSIBILITY Line management is responsible for authorizing all financial expenditures. This includes:
 - I Travel expenses –
 authorization will become
 electronic with new system,
 eliminating authorization and
 voucher forms
 - I Procurement/ProCard expenses
- Pls are responsible for managing the finances of their projects.
- PIs have \$10K signature authority.





Policies & Procedures/Publications

BERKELEY LAB

PUBLICATION PROCEDURE

- I Discussed at last Town Hall and new forms are now available
- I Obtaining LBNL # is a Laboratory requirement based on DOE regulations (see RPM 5.02)
- I All publications must be cleared by the Patents Department
- I All publications must be reviewed (number of reviewers is based on type of publication)

	ormation Sheet			
Earth Sciences Division Please fill out and submit to the ESD received	Account #			
Report Contact Date Report Completed	Ext			
Authors (LBNL authors please initial)				
Title				
Access: Unlimited Limited Patent Cleared? Yes	No # of Copies Needed Date Needed			
The Proposed Publication Is: Non-technical (doesn't describe an	y materials, apparatus, or related processes)			
Technical (but only describes materials, apparatus or processes the				
☐ Topical Report				
☐ Book/Report				
Book/Report Chapter SectionTitle (if different from title above)				
t denotion, read 655				
☐ Conference Publication ☐ Abstract ☐ Extended Abstr	ract Paper			
Conference Title				
Conference Sponsor				
City, State				
Journal	Date			
	AL AL V DI			
Journal Status: Submitted Accepted/In Press Vol	lume/Number Pagination Year Pub			
Journal Status: Submitted Accepted/In Press Vol	tment			
Journal Status: Submitted Accepted/In Press Vol	tment			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Delir	tmentverable			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Delir Reviewers I.	tmentverable			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Deliv Reviewers 1	tmentverable			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Delir Reviewers I.	tmentverable			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Deliv Reviewers 1	tmentverable			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University / Depan Other LBNL Publication: PUB LBID DOE Deli Reviewers I. 2. Department Head Signature Funding Source (piesse check ell that apply)	tmentverable			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Deli Reviewers I. 2. Department Head Signature Funding Source (please check all that apply) Department of Energy: U.S. DOE, Director, Office of Science (formerly Office of Energy Research)	trient			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Deli Reviewers I. 2. Department Head Signature Funding Source (please check all that apphy) Department of Energy: U.S. DOE, Director, Office of Science (formerly Office of Energy Research) U.S. DOE, Assistant Sciences for Energy Efficiency and Renewable Energy	trment			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Deli Reviewers I. 2. Department Head Signature Funding Source (please check all that apply) Department of Energy: U.S. DOE, Director, Office of Science (formerly Office of Energy Research) U.S. DOE, Assistant Secretary for Energy Efficiency and Renewable Energy U.S. DOE, Assistant Secretary for Energy Perfections of Panewable Energy U.S. DOE, Assistant Secretary for Energy Perfections of Panewable Energy U.S. DOE, Assistant Secretary for Energy Perfections of Panewable Energy	trnent			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University / Depan Other LBNL Publication: PUB LBID DOE Deli Reviewers I. 2. Department Head Signature Funding Source (please check all that apply) Department of Energy: U.S. DOE, Director, Office of Science (formerly Office of Energy Research) U.S. DOE, Assistant Secretary for Energy Efficiency and Renewable Energy U.S. DOE, Assistant Secretary for Energy Efficiency and Renewable Energy U.S. DOE, Assistant Secretary for Environmental Planagement U.S. DOE, Assistant Secretary for Foreity Funders and Health U.S. DOE, Assistant Secretary for Foreity Foreity Stepsy and Health U.S. DOE, Assistant Secretary for Foreity	trment			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Deli Reviewers I. 2. Department Head Signature Funding Source (please check oil that apply) Department of Energy: M.S. DOE, Assistant Secretary for Environmental Planagement U.S. DOE, Assistant Secretary for Environmental Planagement U.S. DOE, Assistant Secretary for Foreign Electrony and Renewable Energy U.S. DOE, Assistant Secretary for Foreign Electrony U.S. DOE, Assistant Secretary for Environmental Planagement U.S. DOE, Office of Chile In February For Environmental Planagement U.S. DOE, Office of Chile Residences (Water Management	trient			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Deli Reviewers 1. 2. Department Head Signature Funding Source (please check all that apply) Department of Energy:	trment			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Deli Reviewers	treent			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Deli Reviewers I. 2. Department Head Signature Funding Source (please check off that apply) Department of Energy: M.S. DOE, Director Office of Science (formerly Office of Energy Research) U.S. DOE, Assistant Secretary for Environmental Panagement U.S. DOE, Assistant Secretary for Environmental Panagement U.S. DOE, Assistant Secretary for Environmental Panagement U.S. DOE, Assistant Secretary for Forsil Energy U.S. DOE, Office of Chillian Radioactive Waste Management U.S. DOE, Office of Chillian Radioactive Waste Management U.S. DOE, LORD Program: Nuclear Waste	trient			
Journal Status: Submitted Accepted/In Press Vol Thesis M.S. Ph.D. College or University /Depan Other LBNL Publication: PUB LBID DOE Deli Reviewers	treent			

Policies & Procedures/Consulting

- Request to Engage in Outside Employment – see full policy under RPM 2.20
- This form, signed by Supervisor, Department Head and Division Director, is required prior to performance of any outside consulting or employment
- Adherence to this policy protects the Lab from potential liability

BERKELEY LAB	 Request to Engag 	ge in Outside Employment
EmployeeInformation		
Employeename		
		Mailstop
Laboratory phone no.	Division	
OutsideEmployment Informa	ation	
Name ofoutside employer		
Natureof outside employer's	business	
Nature of work you will be e	xpected to perform (be specific)	
		Yes No
Will you be on the outside er	mployer's payroll?	Yes No
Will you be on the outside er	mployer's payroll? atside work	
Will you be on the outside er Estimated hours/month of ou Estimated term of employme	mployer's payroll?	
Will you be on the outside er Estimated hours/month of ou Estimated term of employme Do you have or will you have outsideemployer? If yes, attach a copy and no to protect Laboratory pate. Agreements). Any such ag	mployer's payroll? ttside work ent: From e a written agreement with the ote that any claim by the organizat ntinterests by inclusion of the lang reement must be reviewed by LBN ed with thisform, attesting that the	То
Will you be on the outside er Estimated hours/month of ou Estimated term of employme Do you have or will you have outsideemployer? If yes, attach a copy and m to protect Laboratory pate Agreements). Any such ag that office must be include isconsistent with Laborate To the best of your knowled;	mployer's payroll? tistide work ent: From e a written agreement with the ote that any claim by the organizat- ntinterests by inclusion of the lang reement must be reviewed by LBN ed with thisform, attesting that the try patent policy. ge, is any other LBNL employee wi ship providing or planning to prov	To Yes No ion forrights to inventions must be modi guage provided in RPM Section 2.20(Pate NL PatentCounsel, and a memorandum fr agreement with the outside employer ith whom



Policies & Procedures/ Teaching

- Request to teach must be approved by Division Director – RPM 2.20(E) Form available on the web
 - I De minimus one semester every other year (policy proposed by Director Shank in 2000)
 - I Multi-Location appointment
 allows employee to
 maintain full LBNL status and
 we bill UC for salary+burden.
 Employee must negotiate
 with UC department on
 salary.

	Berkeley Laboratory Deputy Director for Operations M/S 50A-4112 Ext. 6120 Fax: 6498 October 31, 2000		
To: C. V. Shank P. J. Oddone Division Directors Fr: Klaus Berkner / James Subj: De Minimus Teaching DOE/OAK has approved the Laboratory's Teaching Arrangement. The concept was p approved by DOE Office of Science. In short, the agreement allows LBNL empl semester course, at the University of Calife from the University, with the stipulation the accomplishing their 'Laboratory science re	roposed by Laboratory Director Shank a oyees to teach up to the equivalent of or rnia, every other year without compensa at participants are fully responsible for	and ne	
Attached are the changes to RPM 2.20 Out which document how the lab will implement			
KHB:g Attachment	Employee name: Division: Employee no.: Mailstop: Laboratory phone no.: Date:		
	☐ University Extension Course	Course name: UC campus: UC division/department: Date of course: From	
	□ UC Campus Courses	Course name: UC campus: UC division/department: Date of course: From to sappointment: Type of appointment:	
	□ De Minimus Course Assignment	Course name: UC campus: UC division/department Date of course: From to % taught by you: Last de minimus course you taught Course name: UC division/department: Date of seminar: From to % taught by you:	
	□ Seminars	Seminar name: Date of seminar: From to to to	

Division Director Approval:



OUR PEOPLE



Our People: Achievements

- **DOE Award:**
 - -Ernie Majer
- **SPOT Awards:**

Development & Design of the Portable X-ray Scanner

- -Barry Freifeld
- -Jacob Pruess
- —Tim Kneafsey

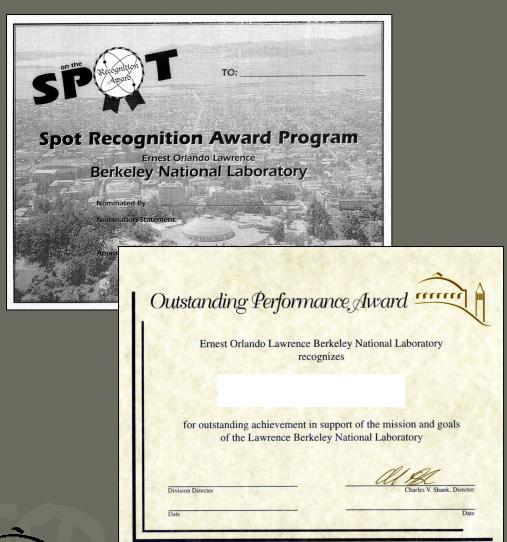
YMP Analysis/Model Report

- -Yvonne Tsang
- -Pat Dobson
- -Randy Hedegaard

Nanogeoscience Workshop

- -Carol Taliaferro
- Outstanding Performance Award (OPA):

Yucca Mountain Virtual Tour
—Roy Kaltschmidt





Our People – Berkeley Lab Open House



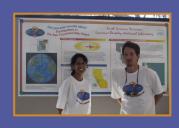




















Feedback — Suggestions

"Need to take better advantage of being close to UC"

"disproportionate fraction of ESD LDRD support to UCB"

"ESD management and staff still need to "buy into" our safety program"

"there appears to be a procedural rigidity and an overburden of paperwork"

"getting the Chemical Analytical Laboratory (EML) up to full capability and efficiency would be valuable"

"I am still confused by the expectations of the Division with respect to our publications"

"cleaning the windows and the heat"

"Need fresher and better tasting ice cream on a stick at the snack downstairs"

BERKELEY LAB

Focus on Initiatives



Drivers for new initiatives include:

- Building on Yucca Mountain work to develop a second repository
- There is a growing demand for natural gas for electricity
- California water quality crisis
- Redirection of EM Program
- Vadose Zone Studies



FY03 Emphasis

- Define our research focus areas and their leaders
- Mentoring and succession planning
- Turning our "ponds" into "lakes"
- Increase scientific publication output; add articles in Science and Nature
- Project Progress and Improvement Discussions. Annual review of every ESD project with PI and Division Director to report on what and how your project is doing
- Clearly define expectations for everyone



Our Future Location

- Potential Locations for ESD unification:
 - I 50X
 - I Western Research Campus
 - I Berkeley Lab







